## UNITED WAY OF WINDHAM COUNTY, INC. FINANCIAL STATEMENTS

Years Ended June 30, 2015 and 2014

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### LEE A. WHITE & ASSOCIATES

CERTIFIED PUBLIC ACCOUNTANT

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86 Summer Street Barre, Vermont 05641

#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of United Way of Windham County, Inc.

We have audited the accompanying financial statements of United Way of Windham County, Inc. (a non-profit organization), which comprise the statements of financial position as of June 30, 2015 and 2014, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards required that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of United Way of Windham County, Inc. as of June 30, 2015 and 2014, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of Allocations and Initiatives on page 16 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was not derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Barre, Vermont

VT Registration No.: 92-0000340

A. White + Associates

December 18, 2015

### STATEMENTS OF FINANCIAL POSITION June 30, 2015 and 2014

		2015		2014
ASSETS				
CURRENT ASSETS				
Cash	Φ.	101 (50	Φ.	00.000
Unrestricted	\$	121,658	\$	82,902
Restricted for agencies allocation		67,328		67,135
In trust for unrelated agencies		1 242.070		39,688
Board designated accounts (Note 15)  Total cash		342,970 531,957	***************************************	344,874 534,599
Accounts receivable		1,130		J34,J99 -
Pledges receivable (net of \$20,000 and \$20,000)		129,079		149,164
Prepaid expenses		12,253		4,017
Frepaid expenses		12,233		4,017
TOTAL CURRENT ASSETS		674,419		687,780
PROPERTY AND EQUIPMENT (Notes 1 and 2)				
Property and equipment		24,005		23,105
Less: accumulated depreciation		(19,434)		(17,528)
T-4-1		A 571		5 577
Total property and equipment	<del></del>	4,571		5,577
TOTAL ASSETS		678,990		693,357
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Accounts payable	\$	2,204	\$	9,102
Allocations Payable		11,880		22,250
Due to unrelated agencies (Note 6)		-		39,688
Accrued wages		4,722		4,538
Deferred Revenue (Note 11)	***************************************	39,841		26,721
TOTAL CURRENT LIABILITIES		58,647		102,299
NET ASSETS				
Unrestricted (Note 9)		(36,822)		(79,998)
Temporarily restricted (Note 10)		657,165		671,056
Permanently restricted		-		
TOTAL NET ASSETS		620,343		591,058
TOTAL LIABILITIES AND NET ASSETS	\$	678,990	\$	693,357

### STATEMENTS OF ACTIVITIES Years ended June 30, 2015 and 2014

	2015	2014
Unrestricted Net Assets:		
Unrestricted operating revenues and support:		
Temporarily restricted net assets released from restrictions due to		
satisfaction of terms	\$ 435,861	\$ 435,019
Denture Fund	1,000	-
Unrestricted Contributions	1,643	-
Interest	542	1,044
Special events	28,071	28,236
In kind revenue	23,962	9,767
	491,079	474,066
Allocations and functional expenses:		
Agency allocations and initiatives (See page 16)	157,288	250,703
Unallocated payments to national organization	4,183	3,884
2 p p p p p p p p p p p p p p p	161,471	254,587
Functional expenses:	101,171	25 .,507
Program services	185,648	145,326
Support services:	165,046	1-13,320
	49,837	67,891
Management and general	•	37,024
Fundraising	50,947	
Total support services	100,784	104,915
Total functional expenses	286,432	250,241
Total allocations and functional expenses	447,903	504,828
Increase or (decrease) in unrestricted net assets from operations	43,176	(30,762)
Temporarily Restricted Net Assets:		
Contributions, current campaign	411,662	444,100
Recoveries of previous pledges not received	17	5,015
Less provision for pledges not received	(24,419)	(20,000)
Less donor designations	(14,418)	(26,696)
Grants, bequests and other revenue	49,128	65,274
	49,120	05,274
Temporarily restricted net assets released from restrictions due to	(425 061)	(425.010)
satisfaction of terms	(435,861)	(435,019)
Increase in temporarily restricted net assets	(13,891)	32,674
Increase or (decrease) in Net Assets	29,285	1,912
NET ASSETS, BEGINNING OF YEAR	591,058	589,146
NET ASSETS, END OF YEAR	\$ 620,343	\$ 591,058
ART VOORTO' RIAD OT TRUIK	Ψ	Ψ 371,030

UNITED WAY OF WINDHAM COUNTY, INC.

# STATEMENT OF FUNCTIONAL EXPENSES Year Ended June 30, 2015

			Due leneral and	- and	Support	Supporting Services	Total			
	Program Services	Services	Administrative	trative	Fundraising	ising	Supporting Services	Services	T	Total
Salaries Payroll taxes Employee benefits	8	93,214 8,279 10,273	8	31,153 2,007 2,490	69	29,286 2,258 2,802	69	60,439 4,265 5,292	8	153,653 12,544 15,565
Payroll Service Expense Workers Compensation insurance Training and professional development		298 298 643 663		23,630 72 156 98		34,340 81 175 109		93,990 153 331 207		181,762 451 974 870
Rent (Note 5) Telephone Software		9,701 812 10,113		2,352 197 629		2,646 221 707		4,998 418 1,336		14,699 1,230 11,449
Campaign Expenses Campaign Public Relations Office Supplies Postage and delivery		1,506 1,296		291 314		4,518 328 354		619 619 668		7,518 2,125 1,964
Frinting Publication and subscriptions Dues — other Marketing		28 349		231 7 85		8 8 95		15 180		1,443 43 529
Travel Meetings Gifts given Snecial events		979 1,565 10.951		- 96		110		206		979 1,771 -
Maintenance and repairs Equipment Service Contracts Audit/Accounting services Bookkeeping services Consulting Services		396 2,392 1,288 2,015		96 580 4,100 1,933 2,015		108 653 1,933 2,015		204 1,233 4,100 3,866 4,030		600 3,625 4,100 5,154 6,045
Bond Insurance Directors & Officers liability insurance Property/Casualty insurance Credit Card fees Bank fees		473 964 1,161		234 234 281		128 263 317 1,430		243 497 598 1,430		716 1,461 1,759 1,430
Disaster relief Contracted services Miscellaneous expenses In kind expense Depreciation expense Total expenses	64	23,962 116 23,962 184,390 1,258 1,258 185,648	<b>₩</b>	49,532 305 49,837	6	50,604 343 30,947	69	100,136 648 100,784	မှ	23,962 284,526 1,906 286,432

The accompanying notes are an integral part of these financial statements.

UNITED WAY OF WINDHAM COUNTY, INC. STATEMENT OF FUNCTIONAL EXPENSES Year Ended June 30, 2014

			General and	land	Supporti	Supporting Services	F-4-E			
	Program	Program Services	Administrative	strative	Fundraising	ising	I otal Supporting Services	ervices	Ţ	Total
Salaries Payroll taxes Employee benefits	69	70,876 6,544 9,825	€9	41,943 2,291 3,439	69	16,973 2,072 3,111	ь	58,916 4,363 6,550	€9	129,792 10,907 16,375
Payroll Service Expense Workers Compensation insurance Training and professional development		87,245 241 576 169		47,673 85 202 42		22,156 76 183 38		69,829 161 385 80		157,074 402 961
Rent (Note 5) Telephone Software		8,913 676 2,827		3,120		2,823 214 357		5,943 451		14,856 1,127
Campaign Expenses Campaign Public Relations Office Supplies		1 1 0		, ,		2,788 546		2,788		2,788 2,788 546
Postage and delivery		965 715		338 168		305 152		265 643 320		1,453 1,608 1.035
Publication and subscriptions Dues — other المسارمة		157		55 549		50		105 549		262 549
Markellig Travel Meetings Gifte cives		13,743 521		. 49 88		1,230 45 79		1,230 94 167		1,243 1,837 688
Outs great Special events Maintennee and repairs Fouriment Service Contract		10,693 1,799 1,799		629		570		1,199		125 10,693 2,998
Audit/Accounting services Bookkeeping services Consulting Services		1,2/2 - 912 1,126		3,900 4,000 394		403		848 3,900 4,000 751		2,120 3,900 4,912
Bond Insurance Directors & Officers liability insurance Property/Casualty insurance		430 835 876		150 292 307		136 264 277		286 556 584		716 1,391 1,460
Credit Card fees Bank fees Disaster relief		7,706		. 113		1,326		1,326 13		1,326 13 7,706
Contracted services Miscellaneous expenses In kind expense		4,118 2,332 5,860 143,733		1,856 2,051 67,334		21 1,856 36,520		1,877 3,907 103,854		4,118 4,209 9,767 247,587
Depreciation expense Total expenses	8	1,593 145,326	\$	557 67,891	69	504 37,024	8	1,061	\$	2,654 250,241

The accompanying notes are an integral part of these financial statements.

### STATEMENTS OF CASH FLOWS Years Ended June 30, 2015 and 2014

		2015		2014
CASH FLOWS FROM OPERATING ACTIVITIES: Change in net assets Adjustments to reconcile change in net assets to net cash (used) or provided by operating activities:	\$	29,285	\$	1,912
Depreciation Accounts receivable Pledges receivable Prepaid expenses Accounts payable Allocations payable Due to unrelated agencies Accrued expenses Deferred revenue		1,906 (1,130) 20,085 (8,236) (6,898) (10,370) (39,688) 184 13,120		2,654 2,299 (20,412) 16,562 6,393 3,725 (53,218) 2,657 6,051
Net cash (used) provided by operating activities		(1,742)		(31,377)
CASH FLOWS FROM INVESTING ACTIVITIES Purchase of equipment and leasehold improvements	***************************************	(900)		(3,430)
Net cash (used) provided by investing activities		(900)		(3,430)
CASH FLOWS FROM FINANCING ACTIVITIES Proceeds from borrowing		_		-
Net cash (used) provided by financing activities				_
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		(2,642)		(34,807)
CASH AND CASH EQUIVALENTS, BEGINNING		534,599		569,406
CASH AND CASH EQUIVALENTS, ENDING	_\$_	531,957	_\$_	534,599
SUPPLEMENTAL SCHEDULE OF CASH FLOW INFORMATION				
Cash paid during the year for interest Cash paid during the year for income taxes	\$	-	\$	-
Non-cash transactions: In-kind revenue In-kind expense	\$	23,962 23,962	\$	9,767 9,767

### NOTES TO THE FINANCIAL STATEMENTS June 30, 2015 and 2014

#### Note 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This summary of significant accounting policies of the United Way of Windham County, Inc. is presented to assist in understanding the United Way of Windham County, Inc.'s financial statements. The financial statements and notes are representations of the organization's management.

### Nature of Activities:

United Way of Windham County, Inc. (the Organization) located in Brattleboro, Vermont, raises funds for allocation to other not-for-profit organizations in Windham County that meet the human service needs of the area. It facilitates community volunteers to annually review each applicant organization's funding request and then recommends to the United Way board of directors where the funds should responsible be distributed. The Organization facilitates the greater human service community to work to bring together all available resources to solve current community problems in the most effective and efficient manner possible.

### Use of Estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Income Taxes:

The United Way of Windham County, Inc. is an organization which is not a private foundation within the meaning of section 509(a) of the Internal Revenue Code and qualifies for exemption from federal income tax under Section 50l(c)(3) of the Code. Therefore, no provision for income taxes is made in the accompanying financial statements.

#### Allocations of Functional Expenses:

The Organization allocates direct expenses to its programs and supporting services on a specific identification basis. Indirect expenses are allocated based on an estimate of employee time spent in each functional area. These estimates may be revised during the year if the actual costs are found to be significantly different than anticipated.

### Cash and Cash Equivalents:

For the purposes of the statement of cash flows, the Organization considers all short-term investments with an original maturity of three months or less to be cash equivalents.

### NOTES TO THE FINANCIAL STATEMENTS June 30, 2015 and 2014

### Note 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### **In-Kind Contributions:**

The Organization receives donations of products and services from various donors. These contributions are recorded at their estimated fair market value at their date of donation. The estimated fair value of such products and services received for fiscal years ended June 30, 2015 and 2014 was \$23,962 and \$9,767 respectively.

Contributions of services are recognized in the financial statements if the services enhance or created non-financial assets or require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. Volunteer services are not recorded in the financial statements as these contributions do not meet the requirements to be recorded as revenue and expense. Donated goods and services consisted of the following:

	2015	2	2014
Estin	nated Fair	Estin	nated Fair
Mar	ket Value	Marl	cet Value
\$	12,971	\$	2,340
	4,000		2,955
	4,199		2,500
	2,792		1,972
\$	23,962	\$	9,767
	Estir Mar	4,000 4,199 2,792	Estimated Fair Estim Market Value Mark \$ 12,971 \$ \$ 4,000 \$ 4,199 \$ 2,792

### Public support/revenue recognition:

The Organization conducts an annual fundraising campaign accounting for pledges received from July 1 through June 30 of each fiscal year. Pledges are recognized as revenue when the pledge is received by the Organization. Campaign contributions and pledges are reported as temporarily restricted net assets for use in the subsequent year unless specifically restricted by the donor. Campaign pledges recorded in the current fiscal year are paid out as allocations to agencies over the subsequent fiscal year, typically with a 12-month period. Donor designations are accounted for separately from annual campaign revenue.

### Compensated Absences:

The Organization does not record leave time earned by employees. Management determined the impact on these financial statements is immaterial.

### NOTES TO THE FINANCIAL STATEMENTS June 30, 2015 and 2014

### Note 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Contributions and Net Assets:

United Way of Windham County, Inc. has adopted FASB ASC 958-605 (formerly Statement of Financial Accounting Standards No. 116, "Accounting for Contributions Received and Contributions Made"), (SFAS No. 116). In accordance with FASB ASC 958-605 contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending upon the existence or nature of donor restriction.

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restriction expires in the fiscal year in which the contributions are recognized. All other donor restricted contributions are reported as increases in temporarily or permanently restricted net assets depending upon the nature of the restrictions. When the restriction expires, temporarily restricted net assets are reclassified as unrestricted net assets.

United Way of Windham County, Inc. has also adopted FASB ASC 958-225-45-16 (formerly Statement of Financial Accounting Standards No. 117, "Financial Statements for Not-For-Profit Organization"), (SFAS No. 117).

Under these provisions, net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

Unrestricted Net Assets - Net assets that are not subject to donor-imposed stipulations.

Temporarily Restricted Net Assets – Net assets are subject to donor-imposed stipulations that may or will be met either by actions of the Organization and/or the passage of time.

Permanently Restricted Net Assets – Net assets that are subject to donor-imposed stipulations that they be maintained permanently by the Organization. Generally, the donors of these assets may or may not permit the Organization to use all or part of the income earned on related investments for general or specific purposes.

The Organization does not have any permanently restricted net assets at June 30, 2015 and 2014. The balance in temporarily restricted net assets at June 30, 2015 and 2014 was \$657,165 and \$671,056 respectively.

### NOTES TO THE FINANCIAL STATEMENTS June 30, 2015 and 2014

### Note 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Property and Equipment:

Equipment is stated at cost or at estimated fair value at the date of gift. All expenditures for equipment over \$750 are recorded at cost and are capitalized. Donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Depreciation is provided by the straight line method over the estimated useful lives of the assets, generally, as follows:

Asset Class	Estimated Lives
Equipment	5-7 years
Leasehold Improvements	39 years

Depreciation expense for the years ended June 30, 2015 and 2014 was \$1,906 and \$2,654 respectively.

### Note 2. PROPERTY AND EQUIPMENT

At June 30, 2015, the costs and related accumulated depreciation of property and equipment consisted of the following:

		Cost	cumulated preciation		Net
Equipment	_\$	24,005	 19,434		4,571
Total 2015	_\$	24,005	\$ 19,434	\$	4,571
Total 2014	\$	23,105	\$ 17,528	_\$	5,577

### Note 3. FUND RAISING AND ADMINISTRATIVE EXPENSE RATIO

The United Way of Windham County, Inc.'s overhead ratio for June 30, 2015 and 2014 is 21.5% and 21.7% respectively. The overhead ratio is calculated using the gross ratio as recommended by the United Way of America. This percentage is calculated by dividing the general and administrative and fundraising expenses by total revenue, as reported on form 990.

### NOTES TO THE FINANCIAL STATEMENTS June 30, 2015 and 2014

#### Note 4. PLEDGES RECEIVABLE

Pledges receivable consist of payroll deduction pledges to be received by United Way of Windham County, Inc. within the next fiscal year. Unconditional promises to give are recognized as receivables and as revenues in the period in which the Organization is notified by the donor of their commitment to make a contribution.

Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual receivables from pledges. For the years ending June 30, 2015 and 2014, actual bad debts on prior year pledges were \$24,419 and \$20,000 respectively. The amount of \$17 and \$5,015 were bad debts recoveries for the fiscal years ending June 30, 2015 and 2014 respectively.

### Note 5. OFFICE LEASE

United Way of Windham County, Inc. leases its office space under a three year lease expiring March 1, 2017. The terms of the lease call for annual rent of:

Year ending June 30, 2016 \$ 14,980 Year ending June 30, 2017 \$ 15,428

Prior to the execution of the written lease, the Organization had a verbal month-to-month arrangement. Annual rent expense was \$14,699 in 2015 and \$14,856 in 2014.

### Note 6. DUE TO UNRELATED AGENCIES

The Organization holds in trust public donations received for tenants of a building displaced by a fire and victims of damage from Hurricane Irene. Although the Organization has no ownership attributes of the funds, it has agreed to collect donations and make payments to the tenants and victims. A committee unrelated to the Organization authorizes payments to the eligible recipients. The executive director of the Organization is a member of the committee. The balance at June 30, 2015 and 2014 was \$0 and \$39,688 respectively.

### Note 7. DATE OF MANAGEMENT REVIEW

Management has evaluated subsequent events through December 18, 2015, the date of the audit report. Management is not aware of any subsequent events which require disclosure.

### NOTES TO THE FINANCIAL STATEMENTS June 30, 2015 and 2014

### Note 8. RETIREMENT PLAN

The Organization sponsors a defined contribution retirement plan which qualifies for deferred tax treatment by the employee. The Organization matches employee contributions up to 3% of eligible compensation for qualified participants. Employees may contribute up to the maximum allowed by law. Contributions totaled \$3,937 and \$2,768 for the years ending June 30, 2015 and 2014.

### Note 9. UNRESTRICTED NET ASSETS

The board of directors has designated a portion of the unrestricted net assets as an emergency reserve in the case of the loss of a major employer participant in the annual campaign. The net assets for this fund are as follows:

Reserve Fund People's United-Designated Undesignated	\$ 97,484 (134,306)	\$ 97,918 (177,916)
Total unrestricted	\$ (36,822)	\$ (79,998)

### Note 10. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consisted of the following as of June 30, 2015 and 2014:

	2015	2014
Current campaign revenue to be distributed in the subsequent year Bequest to establish an endowment Fund	\$ 411,679 245,486	\$ 424,100 246,956
Total temporarily restricted net assets	\$ 657,165	\$ 671,056

The bequest to establish an endowment fund is restricted. The policy restricts any use until a balance of \$300,000 is reached and then only income can be used.

### NOTES TO THE FINANCIAL STATEMENTS June 30, 2015 and 2014

### Note 11. DEFERRED REVENUE

Deferred revenues are a result of grants and contracts received but unearned. Revenue is recognized only to the extent that related expenses have been incurred. Deferred revenue at June 30, 2015 and 2014 is as follows:

	6	/30/15	6	/30/14
Dental Clinic	\$	10,965	\$	9,035
Windham Foundation Grant-Working Bridges		5,000		-
State of Vermont Grant-Working Bridges		10,539		-
Thompson Trust Grant-Volunteer Coordination		13,337		17,686
Total	\$	39,841	\$	26,721

### Note 12. ENDOWMENT FUND

The Merchant's Bank Trust investments consist of various investments which are presented at fair market value. Fair market value is based on price quotations on publicly traded securities. Fair value of the Endowment investments as of June 30, 2015 is as follows:

	Cost			Market Value		Unrealized Appreciation	
Cash Equity Mutual Funds Bond Mutual Funds	\$	3,008 110,634 96,301	\$	3,008 148,006 94,472	\$	37,372 (1,829)	
Total 6/30/15		209,943		245,486	\$	35,543	
Total 6/30/14	\$	202,780	\$_	246,956		44,176	

Investment income activity at year end consists of the following:

	2015	2014	
Unrealized gain	\$ (9,494)	\$ 27,603	
Realized gain	6,132	1,587	
Interest	8	3	
Dividends	4,621	3,693	
Investment fees	(3,543)	(2,914)	
	\$ (2,276)	\$ 29,972	

### NOTES TO THE FINANCIAL STATEMENTS June 30, 2015 and 2014

#### Note 13. CONCENTRATION OF CREDIT RISK

The Organization places its cash accounts with four major financial institutions and, by policy, limits the amount of credit exposure to any one financial institution. No amounts exceeded the FDIC insurance levels at June 30, 2015 and 2014.

### Note 14. UNCERTAINTY OF INCOME TAXES

Management has evaluated significant tax positions against the criteria established by generally accepted accounting principles and believes there are no such tax positions requiring accounting recognition in the financial statements. Management does not believe its evaluation of tax positions will significantly change within twelve months of June 30, 2015.

Any changes in tax positions will be recorded when the ultimate outcome becomes known. The Organization's tax returns are subject to examination by taxing authorities generally for the years ended June 30, 2012 through June 30, 2014. There were no income tax related interest or penalties incurred in 2015 or 2014.

### Note 15. BOARD DESIGNATED ACCOUNTS

The balance in this account at year end consists of the following:

	2015 20		2014	
Reserve Fund at People's United Endowment Fund (Note 12)	\$	97,484 245,486	\$	97,918 246,956
, ,	\$	342,970	\$	344,874

SUPPLEMENTARY INFORMATION	

### SCHEDULE OF ALLOCATIONS AND INITIATIVES June 30, 2015 and 2014

	2015		2014	
AHS Direct Service Dollars AIDS Project of Southern Vermont Brattleboro Area Hospice Brattleboro Senior Meals CI Venture/Spark Fund Denture Fund Meeting Waters YMCA Miscellaneous Morningside Shelter Our Place Drop In Center Parks Place Community Resource Center Prevent Child Abuse Vermont SEVCA The Gathering Place Vermont 211 VITA Tax Prep Windham and Windsor Housing Trust Windham Child Care — Education Incentive Windham Childcare Association	\$	11,500 3,000 5,500 2,500 10,820 2,950 	\$	11,500 5,000 10,750 3,500 - 9,000 50 23,250 9,180 24,000 9,000 25,940 5,600 5,650 6,283 28,000 13,000 20,000
Windham College Youth Services		31,500		9,000 32,000
Total Allocations		157,288	\$_	250,703

### LEE A. WHITE & ASSOCIATES

CERTIFIED PUBLIC ACCOUNTANT

ee A. White, CPA, CFP™, PFS



86 Summer Street Barre, Vermont 05641

December 18, 2015

To the Senior Management and The Board of Directors of United Way of Windham County, Inc.

We have audited the financial statements of United Way of Windham County, Inc. for the year ended June 30, 2015, and have issued our report thereon dated December 18, 2015. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards (and, if applicable, *Government Auditing Standards* and OMB Circular A-133), as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated August 3, 2015. Professional standards also require that we communicate to you the following information related to our audit.

### Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for selection and use of appropriate accounting policies. The significant accounting policies used by United Way of Windham County, Inc. are described in Note (1) to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ending June 30, 2015.

We noted no transactions entered into by the Organization during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the financial statements was:

Management's estimate of the allowance for Pledges receivable is based on prior history. We evaluated the key factors and assumptions used to develop the allowance in determining that it is reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated December 18, 2015.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Organization's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Organization's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition of our retention.

This information is intended solely for the use of the Senior Management and the Board of Directors of United Way of Windham County, Inc. and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

Lee A. White & Associates

White & Associates

### LEE A. WHITE & ASSOCIATES

CERTIFIED PUBLIC ACCOUNTANT

Lee A. White, CPA, CFP™, PFS



86 Summer Street Barre, Vermont 05641

December 18, 2015

To the Senior Management and Board of Directors of United Way of Windham County, Inc.

In planning and performing our audit of the financial statements of United Way of Windham County, Inc. as of and for the year ended June 30, 2015, in accordance with auditing standards generally accepted in the United States of America, we considered United Way of Windham County, Inc.'s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the organization's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we considered to be material weaknesses. However, material weaknesses may exist that have not been identified.

This communication is intended solely for the information and use of management, Board of Directors, and others within the organization, and is not intended to be, and should not be, used by anyone other than these specified parties.

Lee A. White & Associates

Barre, Vermont December 18, 2015